WELCOME





WITH ULTRA-BROADBAND DELIVER THE RIGHT TO COMPETE

Guillermo Alarcon February 2015

Alcatel·Lucent 🥢

IS THERE A VIABLE BUSINESS CASE TO CONNECT THE THE UNSERVED AREAS?

CHALLENGES

Expensive last-miles access Duplication of Infrastructure Failure of Market Structure ICT expertise Low incomes Funding Return of investment

SOLUTIONS

Shared Broadband Infrastructure Leveraging Digital Dividend More competition at service level Public Private Partnerships Wholesale Services

Moving from frequency auctions...to beauty contests



HOW DO YOU USE ULTRA-BROADBAND TO BETTER COMPETE IN THE GLOBAL MARKETPLACE?









Share infrastructure to reduce cost and maximize service coverage **Embrace** the coverage needs of the full country.

Distinguish the wholesale and retail business and the related investment needs **Collaborate** to make the best use of public assets and private resources



WHERE TO START?

RECOMMENDATIONS FROM MARKET EXPERTS:

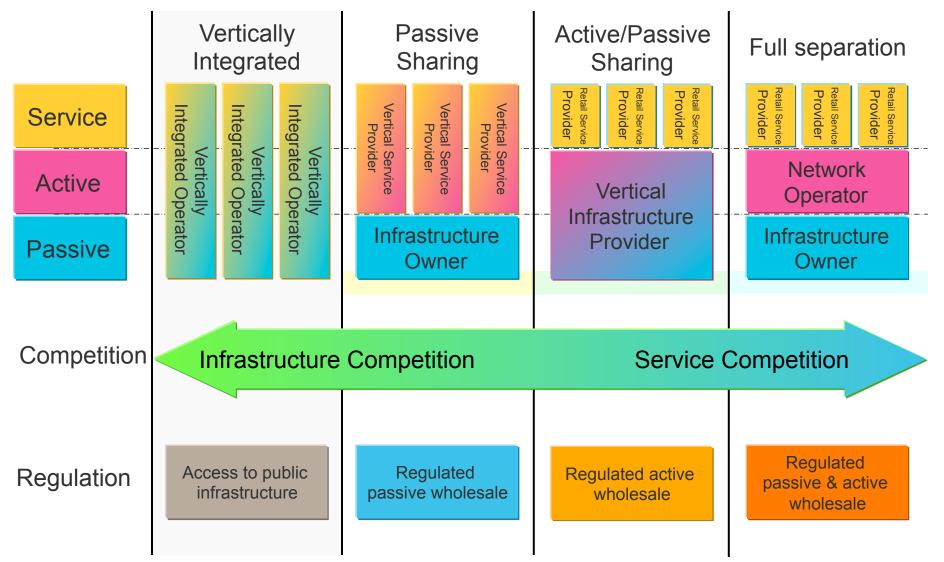
- 1. Assess your situation: coverage, competition, quality?
- 2. Set the vision on 'one' priority
- 3. Look at your **regulatory framework**
- 4. Study how to **mitigate all non-transferable risks**
- 5. Collaborate with a full eco-system to create a sustainable technical, financial and commercial proposition
- 6. See the forest, not the tree: It is not about "building a backbone" it is about optimizing the full supply side and incentivizing the demand side.



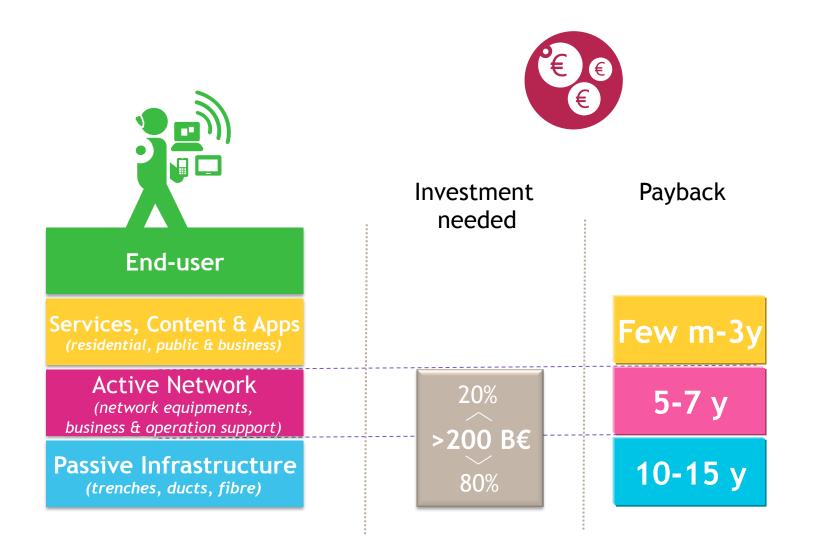


;

CHOSING THE RIGHT REGULATORY FRAMEWORK IS KEY

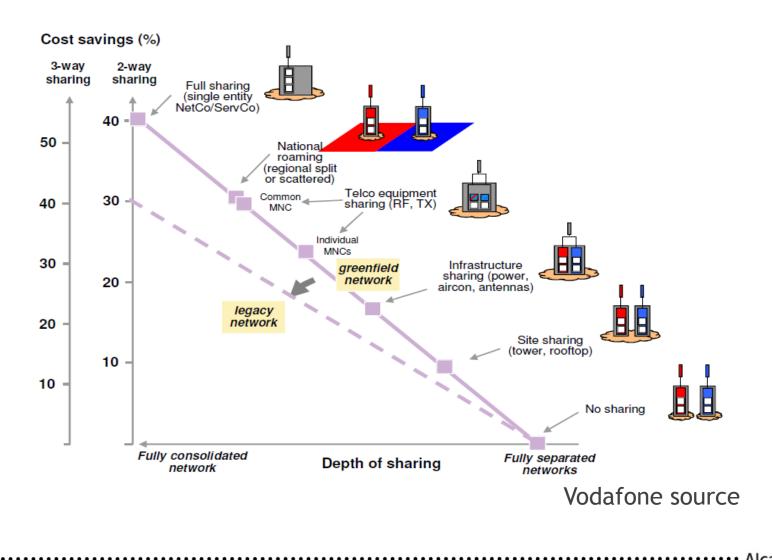


DIFFERENT BUSINESSES REQUIRE DIFFERENT FUNDING



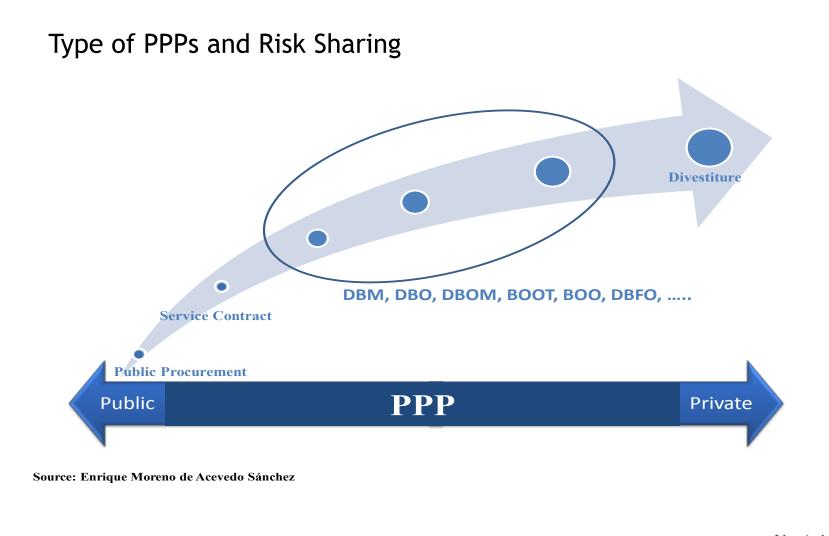


SHARING TO REDUCE COSTS AND WHOLESALE IS THE MOST EFFICIENT WAY TO SHARE INFRASTRUCTURE!



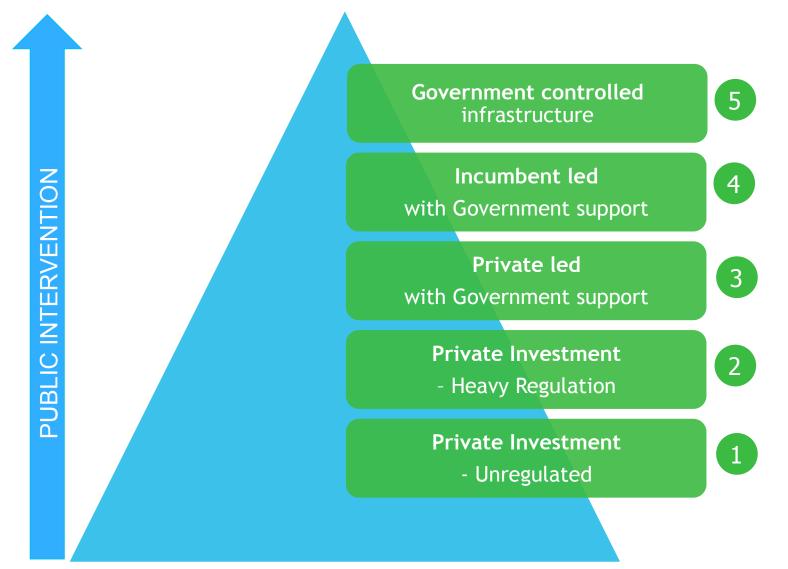
Alcatel·Lucent

ADAPT PPP MODEL TO RESPONSIBILITIES AND RISKS



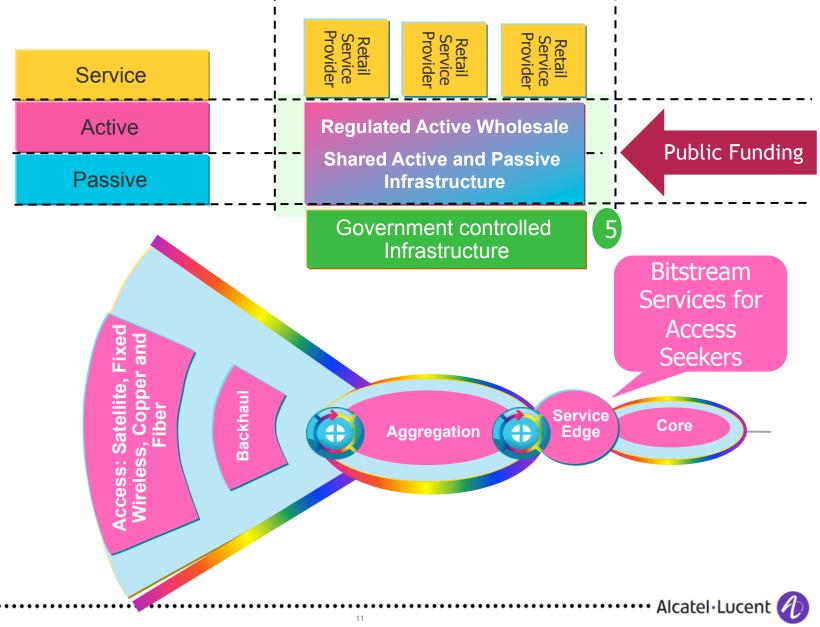
Alcatel·Lucent 🥢

GOVERNMENT INTERVENTION MODEL EXAMPLES



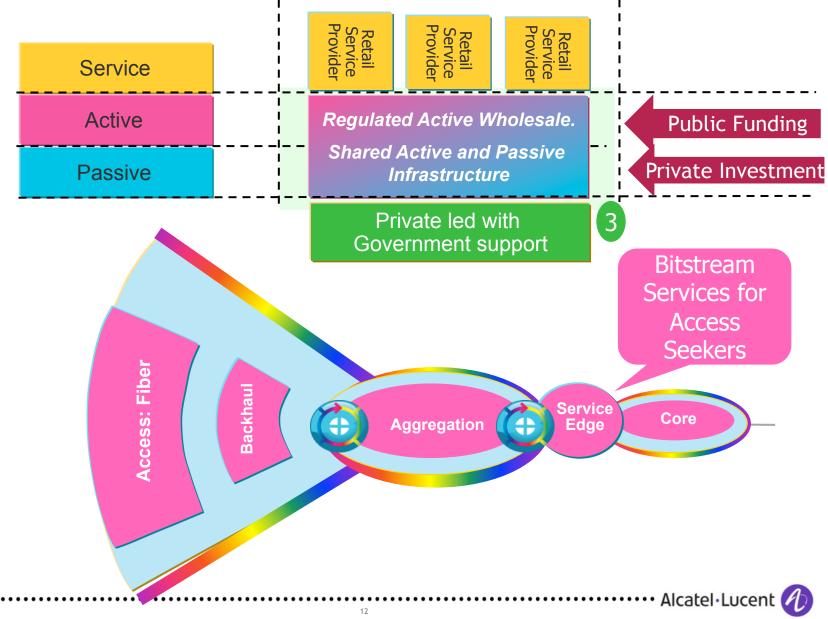
Adapted -ADL Analysis

AUSTRALIA



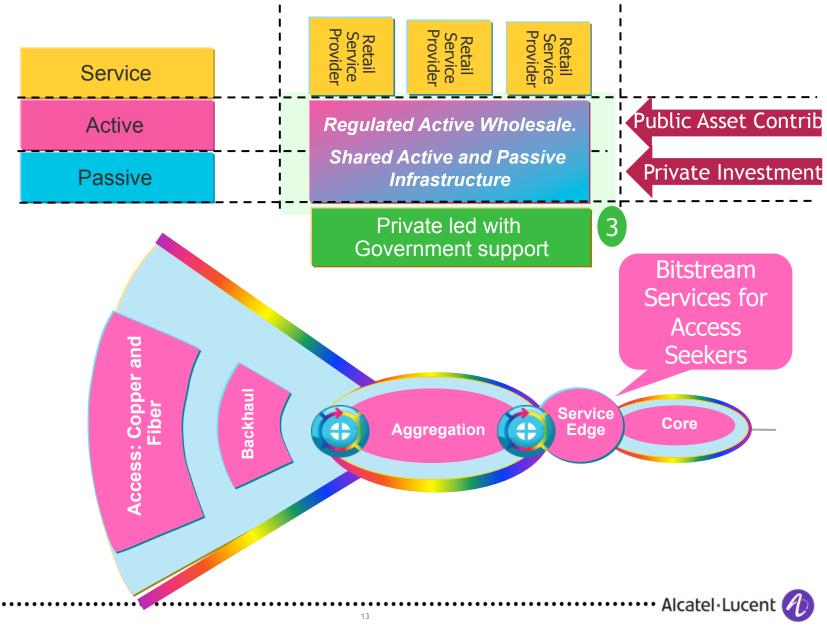
COPYRIGHT © 2014 ALCATEL-LUCENT. ALL RIGHTS RESERVED.

NEW ZEALAND

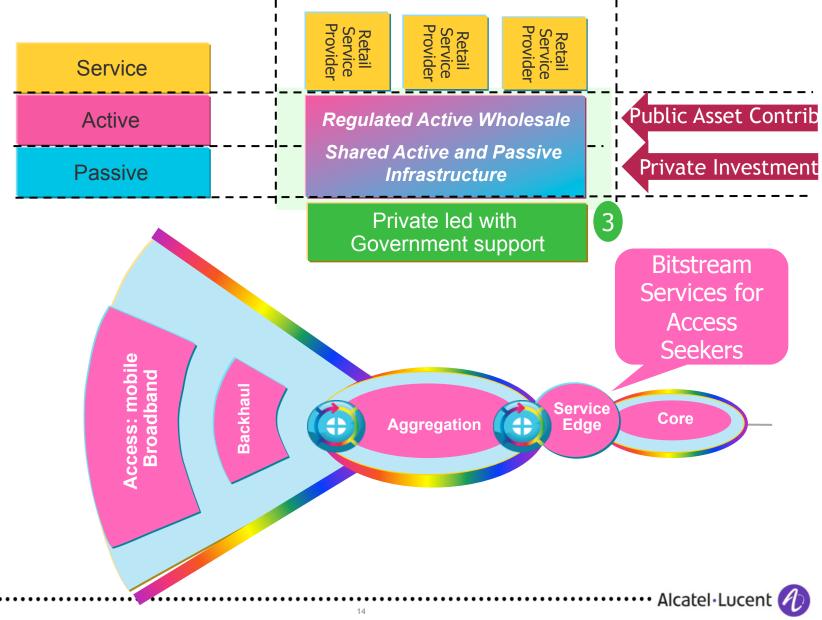


COPYRIGHT © 2014 ALCATEL-LUCENT. ALL RIGHTS RESERVED.

POLAND

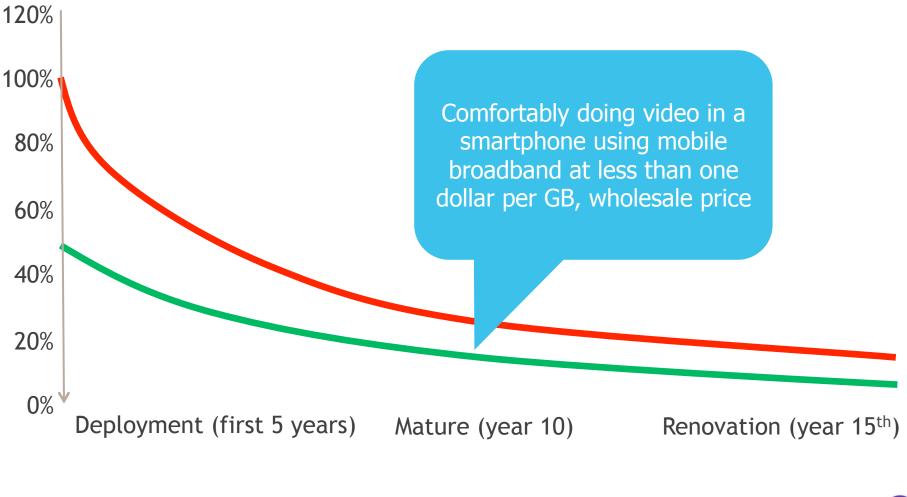


MEXICO (2015)



COPYRIGHT © 2014 ALCATEL-LUCENT. ALL RIGHTS RESERVED.

MEXICO HIGHLIGHT: A 1:5 COST ADVANTAGE ENABLES TO BUILD A NEW LTE NETWORK AT HALF THE COST OF EXISTING INFRASTRUCTURE

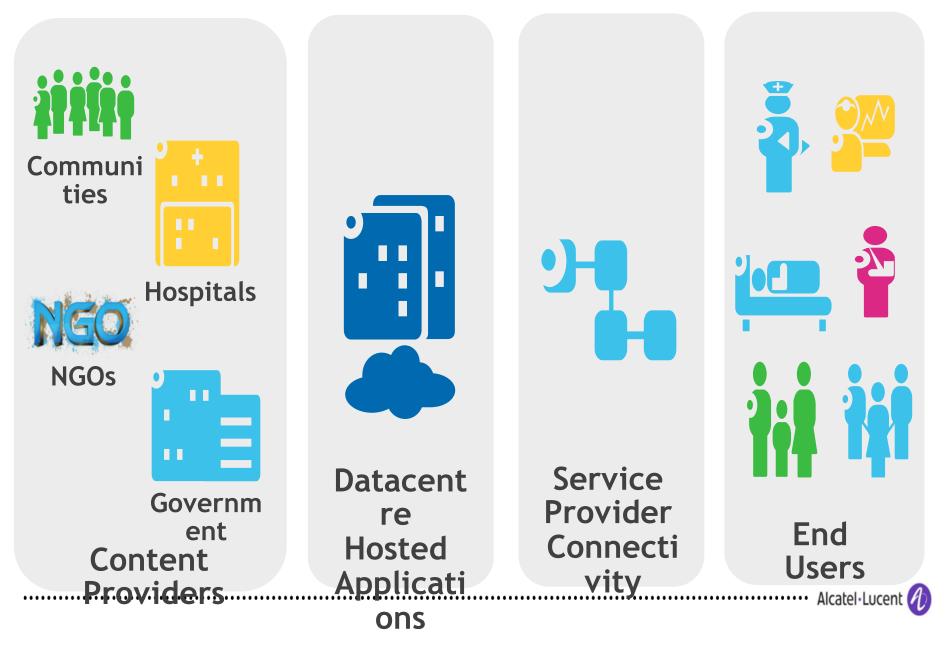


Alcatel·Lucent

www.alcatel-lucent.com



M-DIABETES PROJECT IN SENEGAL



THE NG CONNECT PROGRAM FOCUS AREAS ACCELERATE SERVICES, UNDERSTAND IMPACTS, BROADEN LANDSCAPE

Next Generation Broadband is about more than just speed...

Alcatel-Lucent is bringing together stakeholders from traditional and nontraditional industries to:

- Accelerate deployment of new services and devices
- Drive new sources of revenue with new business models
- Broaden the device landscape to consumer electronics and machine-tomachine



Working with the next generation of applications, content and connected devices providers to make the market for LTE based services in 5 target areas

